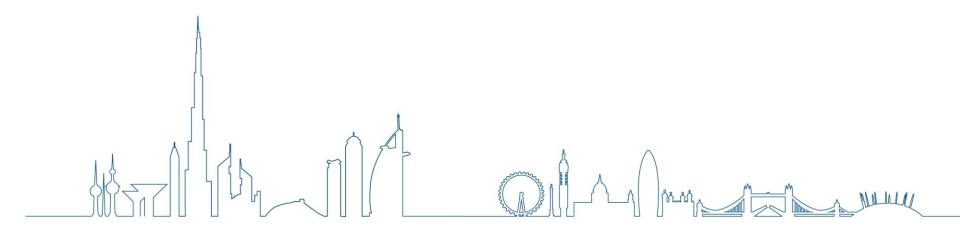


# BLME Holdings plc 2018 Results



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# Financial Performance & Key Performance Indicators



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• The highlights of the 2018 financial results were a record profit after tax of £11.2m and an improved efficiency ratio of 72% compared to a profit of £5.7m and efficiency ratio of 93% in 2017.

Key performance indicators	2018	2017
Net operating profit before tax	£8.4m	£5.8m
Profit after tax	£11.2m	£5.7m
Post-tax return on equity	4.8%	2.8%
Cost income ratio	72%	93%
Net fee income / total income	4.8%	3.7%
Non-performing Financing Assets to overall Financial Assets	2.2%	5.5%
Premier Deposit Account balances	£331m	£249m
Number of depositors	4,857	3,204

- Improvement in the cost income ratio was achieved through a combination of increased revenues and reduced costs.
- The non-performing financing assets ratio continued on a downward trend in 2018 through the continued focus on asset quality over asset growth.

# Financial Performance & Key Performance Indicators

# **Other Highlights**

• In 2018 we undertook a share repurchase programme, acquiring 5.3% or 10,357,374 of the Company's shares for a total consideration of US\$4.51m at a price of up to a 50% premium to the previously traded price.

Number of shares	Highest price paid per share	Lowest price paid per share	Average price paid per share	Aggregate price paid
	£ (equivalent)	£ (equivalent)	£ (equivalent)	£ (equivalent)
10,357,374	0.4748	0.3126	0.3446	3,569,622

- Winner of 2018 Moneyfacts® Award for Best Fixed Account Provider.
- The B&Q building in Castleford, West Yorkshire that was acquired in 2017 through a £25m investment in a wholly owned subsidiary, was sold down to 56% in 2018.
- The acquisition of the Atlantic Quay One, an office building in Glasgow, 86% let to Government tenants, was completed in October
   2018 for a consideration of £54.75m. BLME owns 100% of the equity of AQ1 Limited, the Jersey company which financed the transaction.

BLME will be the UK's leading provider of Sharia'a compliant wealth solutions for GCC nationals

# BLME's Aspirations

- To build a strong, established and respected wealth management brand across the GCC
- To become the UK partner of choice for GCC Islamic banks
- To deliver sustainable profitability and stable returns
- To provide excellent service to clients, demonstrated by long-term relationships and recommendations
- To create a culture that drives a wellgoverned, innovative and clientcentric Sharia'a bank

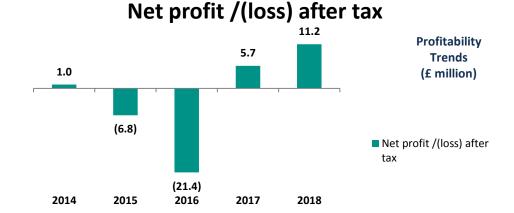
# Strategic Themes

- 1 Develop new wealth management products and services for GCC clients
- 2 Build a robust GCC acquisition and distribution capability by expanding BLME's presence in the region and leveraging Shareholder support
- 3 Maximise efficiencies, creating a streamlined business with acceptable concentration risk ensuring our activities are strategically aligned and our funding strategy delivers competitive pricing
- 4 Develop new income streams aligned with the Bank's risk appetite by leveraging BLME's current capabilities including leasing and real estate finance, to drive higher fee income
- 5 Build a high-performance culture with a clear set of values and strong focus on customer service, innovation and risk management

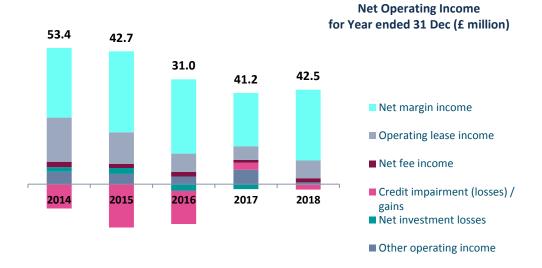
# Consolidated Income Statement



BLME reported a record profit in 2018.



Net operating income increased in 2018 due to a combination of higher volumes in financing assets and the exit of non-core and higher risk business following a move towards a lower risk return portfolio of assets.

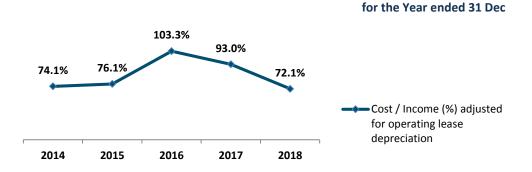


**Cost to Income Ratio** 

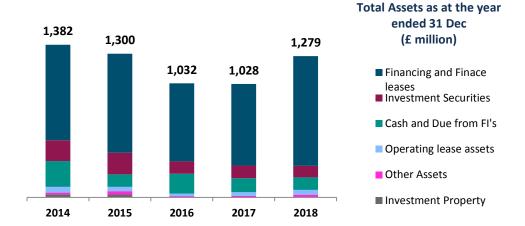
- Total costs were reduced by 3% from the prior year.
- Operating lease depreciation increased in line with operating lease income.



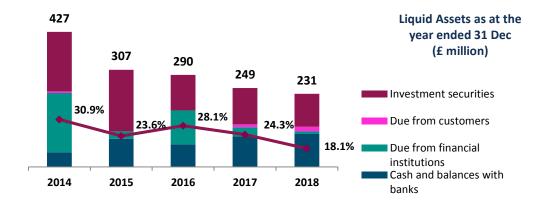
 BLME's cost income (efficiency) ratio which was reported in the 2018 Annual Report and Financial Statements excludes operating lease income and depreciation and credit impairment gains / (losses). This ratio has improved significantly in 2018 from 93% to 72%.



 Balance Sheet assets have grown steadily by 24% to £1.3bn, with asset growth in all the major business lines.



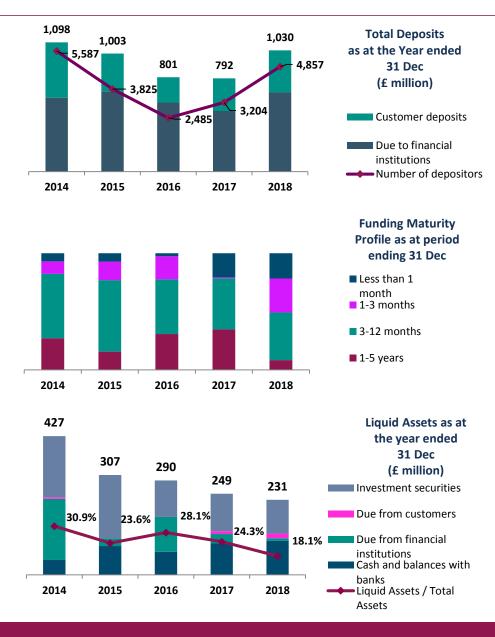
- The Group's liquidity has been reduced as strategically planned. Excess liquidity has been deployed and the current position is still strong with BLME well positioned to support growth, finance the new business pipeline and comfortably meet the new regulatory liquidity ratios.
- We expect the Bank of England to introduce Sharia'a compliant facilities. These facilities will provide an alternative to holding concentrated positions in the highest rated Sukuk and cash on nostros.



- The Bank has diversified its depositor base.
- The number of depositors has increased by 52% to 4,857 at 31 December 2018.

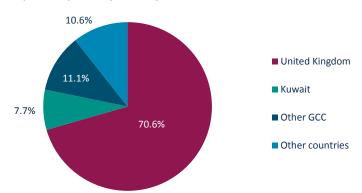
 BLME increased term deposits of up to one year as the Bank took advantage of the overall low rates environment.

 The downward trend in Due from financial institutions continued as the 2018 year end balance fell to nil.

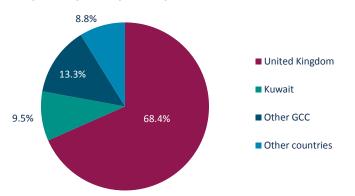


# **Geographic Diversification**

#### Credit exposure by Country of incorporation as at 31 Dec 2018



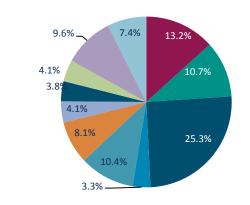
Credit exposure by Country of incorporation as at 31 Dec 2017



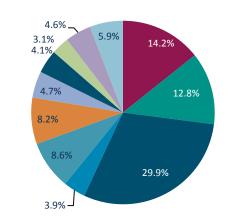
- UK exposure has increased to 70.6% (68.4%: 2017).
- Kuwait and other GCC exposures have fallen marginally to 18.8% (22.8%: 2017).
- The largest sectorial exposures to GCC financial institutions and Real Estate together represent 38.5% (44.1%: 2017)

### **Sector Diversification**

#### Credit exposure by Sector as at 31 Dec 2018



Credit exposure by Sector as at 31 Dec 2017

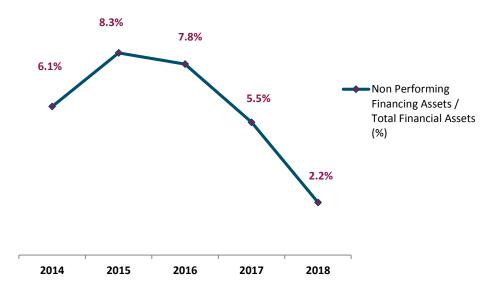


- GCC financial institutions
- UK financial institutions
- Real estate
- Transportation and storage
- Wholesale/Retail
- Energy and Commodities
- Other financial institutions
- Government
- Manufacturing
- Construction
- Others
- GCC financial institutions
- UK financial institutions
- Real estate
- Transportation and storage
- Wholesale/Retail
- Energy and Commodities
- Other financial institutions
- Government
- Manufacturing
- Construction
- Others

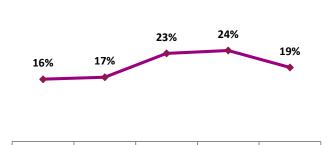
# **Credit Quality**

- Due to the better overall credit quality across the asset portfolios the Group has seen continued improvements in our non-performing financing assets ratio.
- The Group has adjusted the financing portfolio to reflect a lower risk appetite which resulted in better quality collateral against exposures.
- The move to IFRS 9 in 2018 did not materially impact the Group's impairment provisions. A net impairment loss of £2.3m (of which £2.6m is a result of the new IFRS 9 stage 1 and 2 ECL model implementation) reflects both the Group's credit quality and also the efficient management and recovery of historic distressed assets.

#### Non Performing Financing Assets Ratio as at the Year ended 31 Dec



 The Bank's capital adequacy ratio remains well in excess of the increased regulatory requirements.



2016

2014

2015

Capital Adequacy Ratio for the Year ended 31 Dec

The Bank maintains a strong capital position

Pillar 1 Capital Requirements (£ million)	2014	2015	2016	2017	2018
Credit risk	93.3	97.6	76.8	75.5	93.0
Market risk – foreign exchange PRR	0.2	0.3	0.6	0.1	0.3
Counterparty risk capital component	0.3	0.1	0.1	0.0	0.0
Operational risk	5.4	6.4	6.9	7.0	6.2
Total Pillar 1 capital requirement	99.2	104.4	84.4	82.6	99.6
Total regulatory capital in place (after deducting material holdings)	189.2	204.3	219.1	223.7	224.3
Excess of capital in place over minimum requirement under Pillar 1	90	99.9	135.9	141.1	124.7

2017

2018

# **BLME's 2019 Priorities**

#### Placing Customers first:

The Group's customers are at the centre of BLME's strategy, products and day-to-day operations. The Group continues to identify ways to simplify its operating model.

#### Resilience and Consistency:

When the Bank was launched 12 years ago its risk appetite was less conservative than today and resulted in exposures to some asset classes which heightened the Bank's risk profile. BLME now applies a focussed business plan to clearly define target customers within a disciplined risk framework. This will continue to create a more resilient bank with less volatility.

#### Product Development:

In order to meet the needs of customers BLME has increased its focus on new products and services for target customers. Several new products are in development and will be launched over the course of 2019.

#### Controlled and Contained Costs:

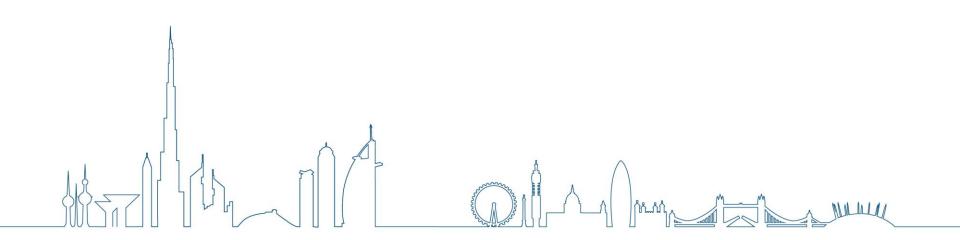
BLME will continue to focus on cost efficiencies over the course of the year.

#### Enhanced Risk Management:

The Group has continued to enhance risk management through improved processes, new policies and procedures. BLME has reviewed and amended its risk appetite and is implementing appropriate risk management processes to manage the operational and conduct risks associated with expanding its wealth management business.



# Appendix BLME Holdings plc 2018 Financial Results





#### For the year 1 January 2018 to 31 December 2018

	2018	2017
	£000	£000
Income		
Income from financing and investing activities	51, 266	41,708
Returns to financial institutions and customers	(17,551)	(16,284)
Net margin	33,715	25,424
Fee and commission income	2,444	1,909
Fee and commission expense	(417)	(494)
Net fee and commission income	2,027	1,415
Net investment losses	(256)	(2,330)
Credit impairment (losses) / gains	(2,287)	3,305
Operating lease income	8,477	6,443
Other operating income	831	6,897
Net operating income	42,507	41,154
		_
Expenses		
Personnel expenses	(16,233)	(15,647)
Operating lease depreciation	(6,443)	(4,858)
Other depreciation and amortisation	(1,070)	(1,517)
Other operating expenses	(10,336)	(13,324)
Total operating expenses	(34,082)	(35,346)
Profit before tax	8,425	5,808
Tax credit / (expense)	2,817	(75)
Profit for the year	11,242	5,733
Attributable to:		
Owners of the parent	10,793	5,284
Non controlling interest	449	449
•	11,242	5,733

# Consolidated Statement of Comprehensive Income



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For the year 1 January 2018 to 31 December 2018		
	2018 £000	2017 £000
	1000	£000
Income		
Profit for the year	11,242	5,733
Other comprehensive income		
Items that may be reclassified subsequently to profit or loss if specific conditions are met:		
Foreign currency translation differences for foreign operations	73	(46)
Fair value reserve recycled to the income statement	-	506
Net losses in fair value of FVOCI debt instruments	(70)	
Net losses in fair value of available-for-sale financial assets taken to equity	-	(452)
Income tax credit / (expense) on other comprehensive income	135	(105)
	138	(97)
Items that will not be reclassified subsequently to profit or loss:		
Net gains in fair value of FVOCI equity instruments	426	
Other comprehensive income for the year net of income tax	426	
Total comprehensive income for the year attributable to equity holders of the Parent company	11,806	5,636
Attributable to:		
Owners of the parent	11,357	5,187
Non Controlling Interest	449	449
	11,806	5,636



As a	at	31	De	ce	m	he	r 2	<b>01</b>	2

As at 32 Section 2020	2018	2017
	£000	£000
Assets		
Cash and balances with banks	104,339	96,780
Due from financial institutions	8,045	28,544
Due from customers	14,612	9,027
Investment securities	103,872	114,930
Financing arrangements	737,522	567,820
Finance lease receivables	256,198	170,546
Operating lease assets	43,378	34,922
Profit rate swaps	<b>7</b> 3	-
Property and equipment	488	987
Intangible assets	266	837
Other assets	6,641	3,141
Deferred tax asset	3,514	<u>-</u>
Total assets	1,278,948	1,027,534
Liabilities		
Due to financial institutions	672,240	514,392
Due to customers	357,353	277,341
Profit rate swaps	469	636
Other liabilities	12,710	12,032
Current tax liability	482	251
Total liabilities	1,043,254	804,652
Equity		_
Share capital	48,933	48,933
Other reserve	15,226	15,226
Capital redemption reserve	50	50
Fair value reserve	(715)	(382)
Non Controlling Interest	5,221	280
Share-based payment reserve	2,207	1,911
Foreign currency translation reserve	43	(30)
Retained earnings	164,729	156,894
Total equity attributable to equity holders of the Parent	235,694	222,882
company		222,002
Total liabilities and equity	1,278,948	1,027,534

Reportable segment assets

240,638

655,346

375,136

7,828

1,278,948



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For the year ended 31 December 20	18					For the year ended 31 December 2017	•				
	Treasury Division £000	Commercial Finance £000	Wealth Management £000	Unallocated items	Total £000		Treasury Division	Finance	Management		Total
Net margin from financing and investing activities	2,652	17,097	13,966	-	33,715	Net margin from financing and investing activities	<b>£000</b> 459	<b>£000</b> 12,828	£000 12,137	£000	<b>£000</b> 25,424
Operating lease income	1,079	7,398	-	-	8,477	Operating lease income	857	5,586	-	-	6,443
Net fee income	24	1,316	687	-	2,027	Net fee income	37	1,057	321	-	1,415
Net impairment credit/(charge)	(24)	(2,022)	(241)	-	(2,287)	Net fair value losses on investments	(2,330)	-	-	-	(2,330)
Net fair value (losses)/gains	(278)	-	22	-	(256)	Other operating income	1,745	5,135	17		6,897
Other operating income	173	560	98		831	Total operating income	768	24,606	12,475		37,849
Total operating income	3,626	24,349	14,532		42,507	Disasti, stalik, talik, sasara					
Directly attributable segment	(1,298)	(4,733)	(2,313)	-	(8,344)	Directly attributable segment expenses	(1,832)	(4,687)	(2,295)	-	(8,814)
expenses		(C 442)			/C 442\	Operating lease depreciation	- 11	(4,858)	- /1 <b>7</b> 3\	-	(4,858)
Operating lease depreciation	<u>-</u>	(6,443)			(6,443)	Net impairment credit/(charge)	11	3,466	(172)		3,305
Net segment contribution	2,328	13,173	12,219		27,720	Net segment contribution	(1,053)	18,527	10,008		27,482
Common costs not directly attributable to segments					(19,295)	Common costs not directly attributable to segments					(21,674)
Net operating profit before tax				- -	8,425	Net operating profit before tax				=	5,808

Reportable segment assets

240,701

533,024

249,771

4,038

1,027,534

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BLME Holdings plc is the ultimate parent company and is listed on Nasdaq Dubai. The name of the principal subsidiary, Bank of London and The Middle East plc, shortened to "BLME" or "the Bank", is authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority. BLME appears on the FCA Register under firm reference number 464292. Bank of London and The Middle East plc is a company registered in England & Wales. Its company registered number is 05897786. The registered office address is Cannon Place, 78 Cannon Street, London, EC4N 6HL. Bank of London and The Middle East plc DIFC Branch is regulated by the Dubai Financial Services Authority ("DFSA"). The registered office is Office 2904, Level 29, Al Fattan Currency House, Dubai International Financial Centre, Dubai, UAE, PO Box 506557



# BLME Holdings plc and Bank of London and The Middle East plc Registered Office

Cannon Place 78 Cannon Street London EC4N 6HL

Tel: +44 (0) 20 7618 0000 Fax: +44 (0) 20 7618 0001 Email: <u>info@blme.com</u> Website: <u>www.blme.com</u>

#### Bank of London and The Middle East plc Commercial Finance Regional Office

Lowry House 17 Marble Street Manchester M2 3AW

Tel: +44 (0) 16 1661 4575 Email: <u>info@blme.com</u> Website: <u>www.blme.com</u>

# Bank of London and The Middle East plc DIFC Branch

Office No 2904, Level 29 Tower 2, Al Fattan Currency House, Dubai International Financial Centre, P.O. Box 506557 Dubai, UAE

Tel: +971 (0) 4 365 0700 Fax: +971 (0) 4 365 0799 Email: <u>info@blme.com</u> Website: <u>www.blme.com</u>